

August 21, 2025

Her Excellency
Dr. Claudia Sheinbaum Pardo
Presidente de los Estados Unidos Mexicanos
1911 Pennsylvania Ave NW
Washington, DC 20006

CC: Hon. Mtra. Luz Elena González Escobar, Secretary of Energy

CC: Dr. Víctor Rodríguez Padilla, Director General PEMEX

RE: Continued Collaboration on Payment Resolution for Oilfield Service Providers

Dear Madam President:

On behalf of the Energy Workforce & Technology Council (“EWTC”) and our member companies, I would like to extend our sincere appreciation to you, the Ministry of Energy, and PEMEX leadership for the recent announcements regarding the issuance of bond measures to address outstanding payments to oilfield service firms. These actions demonstrate your administration’s commitment to strengthening Mexico’s energy sector and ensuring the continued success of PEMEX and its partners.

EWTC is the United States national trade association for the global energy technology and services sector, representing more than 250 companies in the technology-driven energy value chain. Our members have a long-standing presence in Mexico—some for more than 85 years—and share a deep respect for Mexican talent, collaboration, and the communities in which they operate.

We are encouraged by the steps your administration has taken, and our member companies remain committed to providing the technology, manpower, and expertise that support PEMEX’s safe and efficient operations. We also share your view that the energy sector is central to Mexico’s long-term economic and social development, and our members are eager to continue contributing to that future.

While these recent measures are a positive step, we respectfully stress the importance of expediting the payment process and establishing clear timelines to ensure that both the announced bond disbursements and outstanding debts accrued in 2024 and prior years are resolved promptly. As of today, our member companies estimate that PEMEX owes approximately 643 million USD for services rendered in 2024 alone that remain unbilled, in addition to other past

obligations under similar conditions. Prompt settlement of these debts and unbilled services, along with clear timelines and processes for payment of new jobs, is essential to maintaining uninterrupted operations and safeguarding local jobs, community investment, and the broader stability of Mexico's energy ecosystem.

EWTC stands ready to work closely with your administration, the Ministry of Energy, and PEMEX to finalize a transparent and predictable payment mechanism that addresses historical debts and provides certainty for future operations. Our shared goal is to ensure that Mexico's energy sector continues to thrive through strong partnerships between PEMEX and its service providers.

We sincerely thank you for your continued attention to this matter and look forward to a productive engagement in the days ahead.

With highest respect,

Sincerely,

Tim Tarpley
President
Energy Workforce & Technology Council